2025 MDGFOA Winter Conference Federal Update

January 24, 2025 Michael Belarmino, Senior Policy Advisor GFOA's Federal Liaison Center

Today's Roadmap

- Where We've Been
- Where We Are Now The Week in Review
- Where We're Going
 - Budget Woes
 - Tax Reform
 - Other Issues

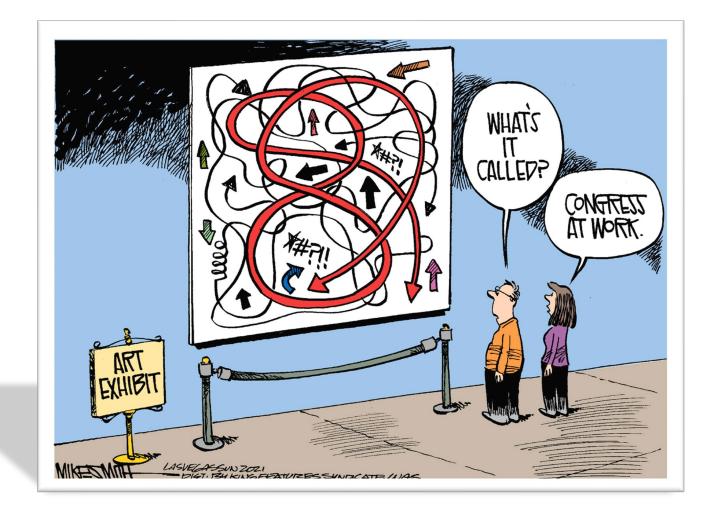


Where We've Been

118th Congress...by the numbers

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- 3 speakers of the House
- 9 attempts to impeach Biden Administration officials
- 4 continuing resolutions
- 1 lawmaker removed from office
- 2 indicted while in office
- 315 bills passed or agreed to by both chambers (< 2% of total introduced)



Where We Are Now

The Week in Review





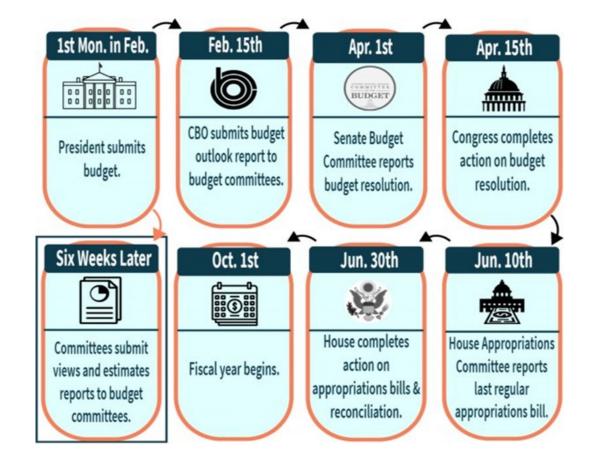
Executive Orders on Day 1, including but not limited to:

- Jan. 6 pardons
- Border emergency
- Energy emergency
- Ending birthright citizenship
- TikTok
- IIJA/IRA Implementation "pause"
- RTO

Where We Are We Going

Big Picture – Budget Appropriations Process

- Process established in 1974
- Timeline rarely met
- Continuing resolutions (CR) and omnibus bills tend to be the norm
- Impact on federal funding
- Current House dynamics and overall political climate = tough road



Authorization = Writing the law Appro

- Establishes a framework, e.g. what should a program do, where it should be located
- Essentially authorizes federal government to do something, i.e. can spend the money on a specific purpose if it chooses
- Advance appropriation sometimes included, think IIJA

Appropriation = cutting the check

- Any federal agency or program needs language in appropriations bill to get funding
- Can modify policy as well through appropriations process

What are the appropriations bills?





The Fiscal Levers



Mandatory

- Written into law, no annual approval required
- Program categories include:
 - Health (e.g., Medicare, Medicaid)
 - Social Security
 - Income Security (e.g., SNAP, SSI, unemployment)
 - Federal Retirement
- \$3.8T in 2023, \$2.2T of which is Social Security

Discretionary

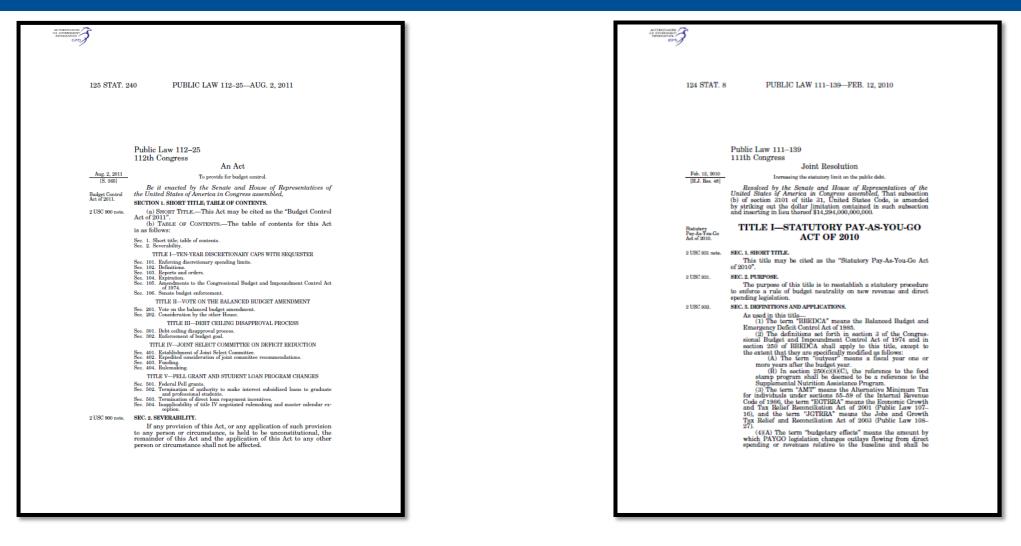
- Determined on an annual basis by Congress and POTUS
- Defense spending accounts for nearly half
- Major activities that fall
 under appropriations process
 (homeland security,
 transportation, education,
 public housing, etc.)
- \$1.7T discretionary outlays by the federal government in 2023

Tax Expenditures or Tax Receipts

- Provisions of the tax code than can reduce how much a taxpayer owes – thereby reducing federal revenue
- Examples include special tax credits, deductions, exclusions, exemptions, deferrals, preferential tax rates
- Many tax expenditures operate like mandatory spending, i.e., not subject to annual review, eligibility rules and formulas that provide benefits



Other Budgetary Considerations (e.g., sequestration)



Budget Control Act of 2011

Pay-As-You-Go Act of 2010

Examples of Federal Support – IIJA, IRA



A GUIDEBOOK TO THE BIPARTISAN INFRASTRUCTURE LAW FOR STATE, LOCAL, TRIBAL, AND TERRITORIAL GOVERNMENTS, AND OTHER PARTNERS



- Examples of massive infusion of federal support
- Multiple funding rounds possible
- Many programs are competitive, technical assistance required to navigate application
- Comes with requirements, e.g., reporting, specific metrics, timeframe

BUILDING A CLEAN ENERGY ECONOMY:

A GUIDEBOOK TO THE INFLATION REDUCTION ACT'S INVESTMENTS IN CLEAN ENERGY AND CLIMATE ACTION

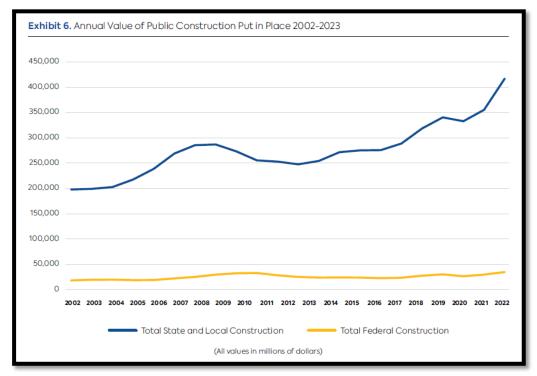
CLEANENERGY.GOV

DECEMBER 2022, VERSION 1

Big Picture - Infrastructure Needs



Source: https://bridgingthegap.infrastructurereportcard.org/



Source: https://www.census.gov/construction/c30/historical_data.html

Financing

Focus on Tax-exempt Municipal Bonds

- Part of the first U.S. tax code
- Well established financing tool
- Not the only federally supported financing option (e.g., HUD Section 108, TIFIA, WIFIA, etc.)
- Code-supported Private Activity Bonds: Stadiums, Housing, Colleges/Universities, Hospitals and other sponsored expanded uses like carbon capture

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General State of Play

- Trump and Republicans generally want to extend, and potentially expand, 2017 Tax Cuts and Jobs Act
 - Consider significant tariffs on goods to enhance domestic manufacturing
 - Potential repeal of SALT Cap
 - Expanded Child Tax Credits

1						
131 STAT. 2	2054 PUBLIC LAW 115–97	-DEC. 22, 2017				
	Public Law 115–97					
	115th Congress An Ac	+				
Dec. 22, 2017	To provide for reconciliation pursuant to title					
[H.R. 1]	on the budget for fisc	cal year 2018.				
	Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,					
	TITLE	EI				
	SECTION 11000. SHORT TITLE, ETC.					
	(a) AMENDMENT OF 1986 CODE provided, whenever in this title expressed in terms of an amendme or other provision, the reference sh to a section or other provision of 1986.	an amendment or repeal is ent to, or repeal of, a section nall be considered to be made				
	Subtitle A—Individ	ual Tax Reform				
	PART I-TAX RA	TE REFORM				
	SEC. 11001. MODIFICATION OF RATES.					
26 USC 1.	(a) IN GENERAL.—Section 1 is a the following new subsection: "(j) MODIFICATIONS FOR TAXABLE					
	after December 31, 2017, and before January 1, 2026— "(A) subsection (i) shall not apply, and "(B) this section (other than subsection (i)) shall be applied as provided in paragraphs (2) through (6). "(2) RATE TABLES.— "(A) MARKIED INDIVIDUALS FILING JOINT RETURNS AND					
		ollowing table shall be applied				
	"If taxable income is:	The tax is:				
	Not over \$19,050 Over \$19,050 but not over \$77,400	10% of taxable income. \$1,905, plus 12% of the excess over				
	Over \$77,400 but not over \$165,000 Over \$165,000 but not over \$315,000	\$77,400. \$28,179, plus 24% of the excess over				
	Over \$315,000 but not over \$400,000	\$165,000.				

What's the Same / What's Different

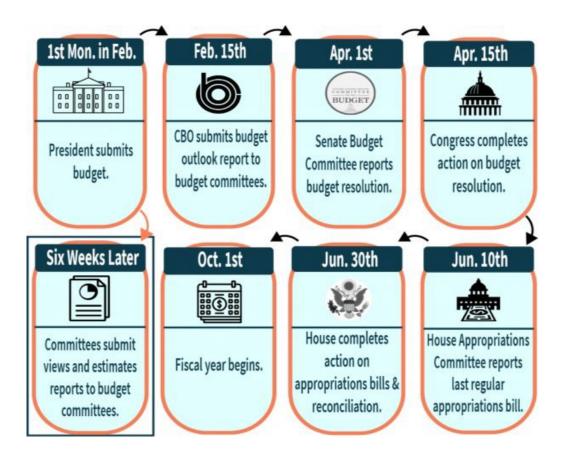
Same as 2017

- Tax reform
- All Republicans
- Similar objectives
- Short time frame
- Reconciliation process

Different than 2017

- Post-COVID deficit \$35T
- IRA/IIJA/ARPA legacy effects
- We have the blueprint
- Prepared for timeframe

Budget Process - Reconciliation



- Instructions included in both chambers' budget resolutions
- Allows for simple majority vote (avoiding Senate filibuster)
- Byrd rule prohibits including a matter unrelated to deficit reduction goals ("extraneous"), for example:
 - Does not produce change in outlays or revenues
 - Produces change in outlays/revenues that is merely incidental
 - Increases deficit for FY beyond budget window of reconciliation bill
- Senate vote-a-rama

What is the Formula



Sunset 2017 Tax Cuts and Jobs Act TCJA

++Tax expenditures such as reduction of Corporate Minimum Tax (CMT) threshold

++Tax expenditures such as the Child Tax Credit (CTC)

++ among other things

-Revenue raisers of tax expenditures such as State and Local Tax (SALT) deduction threshold, Advance Refunding and Tax Exemption

-Revenue raisers such as clawbacks of unobligated stimulus funds

-Revenue raisers such as Inflation Reduction Act?

=Total \$1.5T tax bill in 2017 =2025 projections are \$4.3T tax bill

What's Set to Expire?

individuals and \$110,000 for

married couples



Individual Rates	SALT Deduction	Business Provisions		
 Marginal tax rates for individuals will revert to pre- 2017 levels, including maximum rates of 39.6% from 37% Standard deduction amounts will be lower by almost half and adjusted for inflation 	 The \$10,000 cap on state and local tax deductions will no longer apply 	 Bonus depreciation – which allows immediate deduction for capital investments (phases out after 2026) Pass-through businesses will no longer be able to deduct up to 20% of qualified income 		
Child Tax Credit	Estate and Gift Taxes	Paid Family and Medical Leave Credit		
 Maximum credit will drop to \$1,000 per child, from \$2,000 Phaseout threshold will decrease to \$75,000 for 	• Exemption from estate and gift taxes reverts to pre-2017 level of around \$5 million, adjusted for inflation	 Credit for employers who provide up to 12 weeks of paid family and medical leave per employee expires 		

• The 2024 exemption is \$13.6

million

Paying for the Bill - Options





Tax

 Expenditures –
 Provisions of
 the tax code
 (e.g., special
 tax credits,
 deductions,
 exclusions,
 exemptions)



 Previously enacted spending – Clawback of "Unobligated" grant funding (e.g., SLFRF, IIJA)



 Mandatory spending – Entitlement programs like Medicare, SSI, but not Social Security (Byrd rule restriction),

Top 10 Mandatory Spending by the Fed Govt

- Social Security, Unemployment, and Labor
- Medicare
- Medicaid & Other Health Programs (Children's Health Insurance Program and others)
- Income Security Programs (Earned Income Tax Credit, Supplemental Security Income, SNAP, Child Nutrition, etc.)
- Education (Student Loan Programs and others)
- Federal Civilian and Military Benefits
- Certain Veterans' programs
- Other Programs (Agricultural subsidies, deposit insurance, etc)
- Housing & Community Development
- 2019: \$2.7T, 2020: \$4.6T, 2021: \$4.8T, 2022: \$4.1T and 2023: \$3.8T

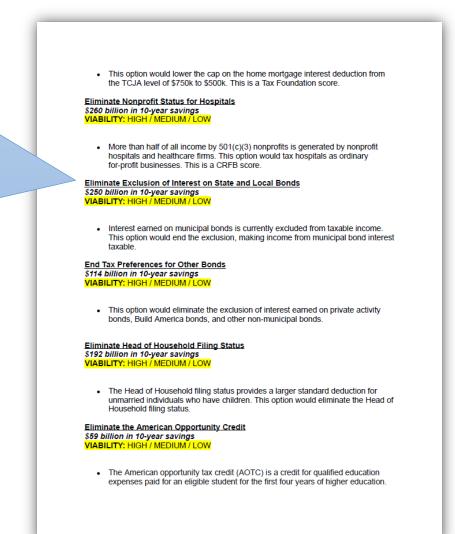
Sources:

Congressional Budget Office, <u>A Closer Look at Mandatory Spending</u> (2022) Congressional Budget Office, <u>A Closer Look at Mandatory Spending</u> (2023) Peter G. Peterson Foundation, <u>Understanding the Federal Budget</u>

Better to have a seat at the table than be on the menu....

Eliminate Exclusion of Interest on State and Local Bonds

Interest earned on municipal bonds is currently excluded from taxable income. This option would end the exclusion, making income from municipal bond interest taxable.



Top 10 Tax Expenditures of the Fed Govt

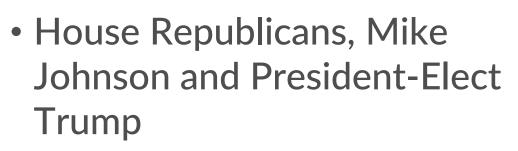
- Retirement plans and IRAs defined benefit and defined contribution (385)
- Health ESI insurance exclusion (309)
- Capital Gains (300)
- Child Tax Credit (122)
- Earned Income Credit (74)
- Home mortgage interest deduction (63)
- Business Income (58)
- Active Foreign income (52)
- Charitable Donations (45)
- Tax-exempt Municipal Bonds (30)

To note: this number was reached by adding up and coupling related items (so pensions, capital gains, homes, etc). State and Local Tax Deduction is valued at (22) per year

Sources:

Estimates of Federal Tax Expenditures for Fiscal Years 2023-2027: Joint Committee on Taxation The list of federal tax expenditures are ordered by Code section starting on page 29 Tax Expenditures and the Budget, Explained: Bipartisan Policy Center (2024)

"one big, beautiful bill"



- A single reconciliation for THIS budget – climate, immigration and tax reform/TCJA expiration
- $_{\odot}$ To be addressed January 2025

- Senate Majority Leader Thune
 - $_{\circ}$ Two separate bills
 - First tackle climate and immigration...to be addressed January 2025
 - Second tackle tax reform/TCJA expiration...to be addressed in the second budget, September 2025



Calls to Eliminate the Tax Exemption of Munis



- May 2024 report, "Five Rules for Fiscally Responsible, Pro-Growth Tax Reform" the Heritage Foundation calls the exemption for tax exempt bonds "ripe for repeal." Heritage argues that tax-exempt municipal bonds are crowding out private borrowers and that repeal would "boost the private economy and enable companies to invest more in things such as new factory equipment, product research, and other initiatives that expand worker productivity, wages, and consumer choice."
- Likewise, as part of a collected set of proposals in "Solutions Initiative 2024: Charting a Brighter Future," the conservative American Enterprise Institute calls for repeal as does the more liberal Progressive Policy Institute, the latter arguing that "most of the benefits from these tax breaks are captured by higher earners rather than by the state and local governments they are supposed to support."
- **CATO Institute** has noted on several occasions the inefficiency of the tax exemption. In particular, "Municipal bond tax exemption. Interest on state and local government bonds is tax-free under the income tax, which is a benefit slanted toward high earners. Repealing the exemption would reduce deficits by about \$40 billion a year and improve investment efficiency."

We've seen this before...

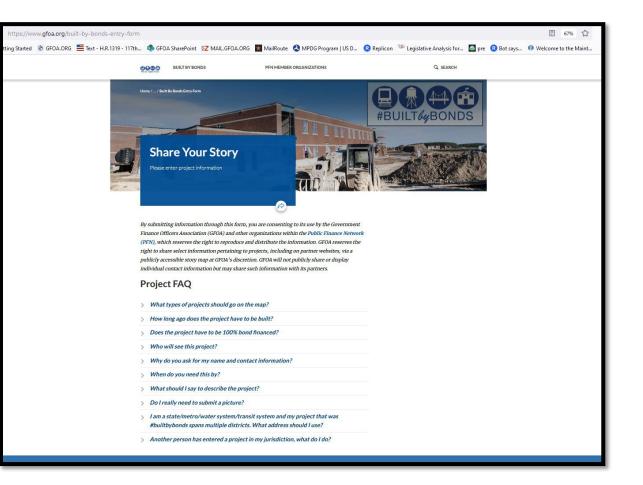
- Among deficit reduction recommendation made in <u>2010 National Commission on Fiscal Responsibility and Reform</u> was to tax interest on newly issued state and municipal bonds.
- Obama Administration proposed 28% cap to limit certain tax benefits, including exemption for municipal bonds

Preparing for the tax bill debate

Prong 1: Storyboarding at builtbybonds.com



- Title of project
- Project type (public gas, multifamily housing, general obligation)
- Address/Location of project
- 2-4 sentences about:
 - the importance of the project
 - how the tax-exemption made this project a reality
 - the impact to the project if it were financed at taxable rates
- Address/Location of project



ENTER YOUR PROJECT HERE!

- See the projects submitted here: <u>GFOA Built by Bonds Map</u> (zohopublic.com)
- Enter your projects here: Built By Bonds Entry Form (gfoa.org)

U.S. House Washington District 1	Suzan DelBene	Democratic				
U.S. House Washington District 2	Rick Larsen	Democratic	Yes	Expanded Library	\$2,300,723	② ② □ ③ GFGA - Built by Bonds Map x + の × ← ⑦ ③ https://creatorapp.zohopublic.com/mmucha/flc-surveys/report-embed/Built_by_Bonds_Map/Q[TvSaZyKV6W1mrPW9WeQ_ A ^k ☆ □ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
U.S. House Washington District 3	Marie Gluesenkamp Pérez	Democratic	Yes	Public Service Center	\$22,400,000	Van Reyno Winnper Q, Search Location Q Q
U.S. House Washington District 4	Dan Newhouse	Republican	Yes	High School	\$185,000,000	Poined Point Charlotterown
U.S. House Washington District 5	Cathy McMorris Rodgers	Republican				Annuals Silly United States of America
U.S. House Washington District 6	Derek Kilmer	Democratic	Yes	Justice Center Rennovations	\$50,000,000	San Franko Los Activity Los Activity Uppedra
U.S. House Washington District 7	<u>Pramila Jayapal</u>	Democratic		Rennovations		San Statistics Dallas Jackson Hamilton
U.S. House Washington District 8	<u>Kim Schrier</u>	Democratic	Yes	Water Main Replacement	\$3,775,000	Maželuri Maželuri Mežroj Cuba
U.S. House Washington District 9	D. Adam Smith	Democratic	Yes	Public Works Maintenance Facility	\$53,000,000	Cuidad de Annio Cuidad de Anni
U.S. House Washington District 10	Marilyn Strickland	Democratic	Yes	Waste Water Treatment Facility	\$300,000,000	

Prong 2: Market Data

- GO issuance
- Real effects of the loss of Advance Refunding
- Private Activity Bonds
 volume and caps
- Effect on taxpayers in the event of a ceiling or clawback
- Effect on Corporations of higher tax thresholds

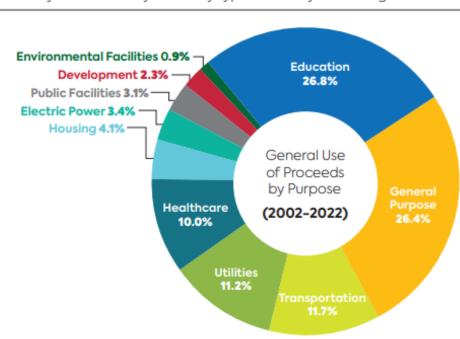
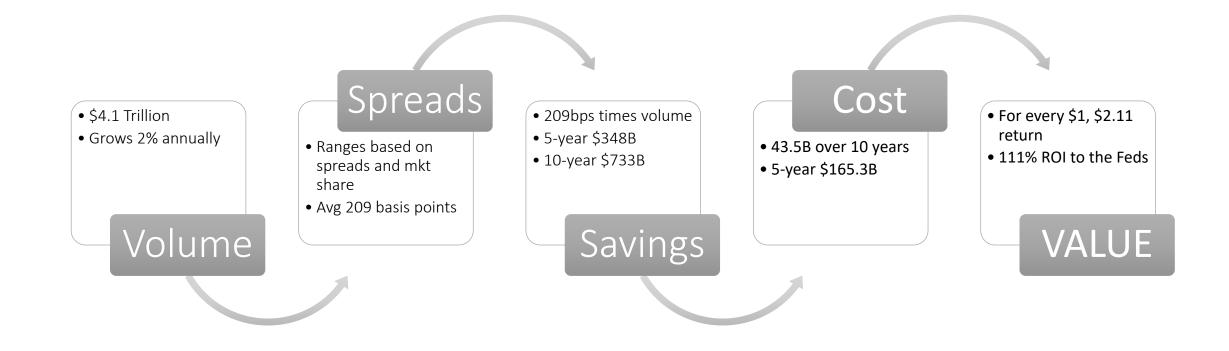


Exhibit 2. Projects funded by bonds by type and five year average



Prong 2: Market Data

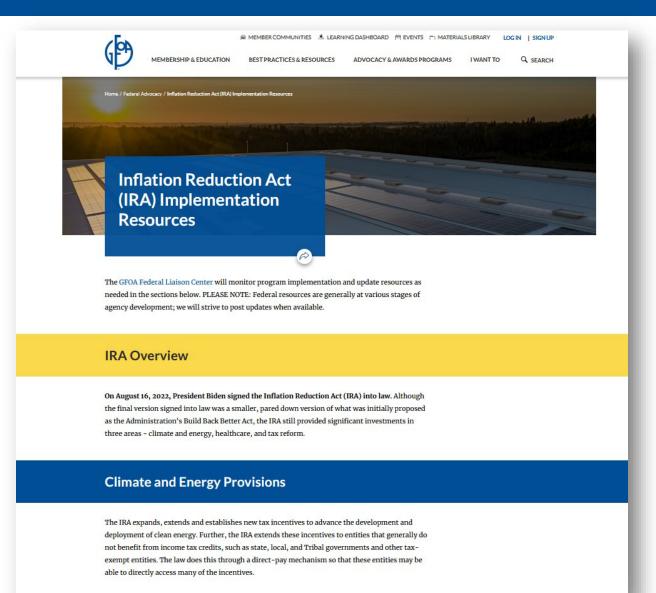




Inflation Reduction Act

GFOA IRA Implementation Page







Clean Energy Tax Incentives: Elective Pay Eligible Tax Credits

The Inflation Reduction Act of 2022 ("IRA") makes several clean energy tax credits available to businesses; tax-exempt organizations; state, local, and tribal governments; other entities; and individuals. The IRA also enables entities to take advantage of certain clean energy tax credits through its elective pay provision (also colloquially known as direct pay). Elective pay allows several types of entities, such as tax-exempts and governments, to treat the amount of certain cleans as a payment against tax on their tax returns and as a result receive direct payments for certain clean energy tax credits.

Tax Provision	Description
Production Tax Credit for Electricity from Renewables (§ 45, pre-2025)	For production of electricity from eligible renewable sources, including wind, biomass, geothermal, solar, amail intigation, landfill and trash, hydropower, marine and hydrokinetic energy. Credit Amount (for 2022): 0.55 cents/kilowatt (kW); (1/2 rate for electricity produced from open loop biomass, landfill gas, and trash); 2.75 cents/kW if Prevailing Wage and Apprenticeship (PWA) rules are met ¹³⁴⁷
Clean Electricity Production Tax Credit (§ 45Y, 2025 onwards)	Technology-neutral tax credit for production of clean electricity. Replaces § 45 for facilities that begin construction and are placed in service after 2024. Credit Amount: Starts in 2025, consistent with credit amounts under section 45 ^{1,1,1,0,7}
Investment Tax Credit for Energy Property (§ 48, pre-2025)	For investment in renewable energy projects including fuel cell, solar, geothermal, small wind, energy storag blogas, microgrid controllers, and combined heat and power properties Credit Amount: 6% of qualified investment (basis); 30% if PWA requirements met ^{1,45,4}
Clean Electricity Investment Tax Credit (§ 48E, 2025 onwards)	Technology-neutral tax credit for investment in facilities that generate clean electricity and qualified energ storage technologies. Replaces § 48 for facilities that begin construction and are placed in service after 2024 Credit Amount: 6% of qualified investment (basis); 30% if PWA requirements met ^{1,454}
Low-Income Communities Bonus Credit (§ 48(e), 48E(h))	Additional investment tax credit for small-scale solar and wind (§ 48(e)) or clean electricity (§48E(h)) facil- ities (<smw and="" benefit<br="" communities,="" federally="" housing,="" in="" indian="" land,="" low-income="" net="" on="" output)="" subsidized="">low-income households. Allocated through an application process.</smw>
Application required	Credit Amount: 10 or 20 percentage point increase on base investment tax credit 7
Credit for Carbon Oxide Sequestration (§ 45Q)	Credit for carbon dioxide sequestration coupled with permitted end uses in the United States. Credit Amount: \$12-36 per metric ton of qualified carbon oxide captured and sequestered, used as a tertiary injectant, or used, depending on the specified end use; \$60-\$180 per metric ton if PWA requirements met. ¹⁷
Zero-Emission Nuclear Power Production Credit (§ 45U)	For electricity from nuclear power facilities. Facilities in operation prior to August 16, 2022. Credit Amount (for 2023): 0.3 cents/kWh (reduced rate for larger facilities); 1.5 cent/kWh if PW req's met ^{1,7}
Advanced Energy Project Credit (§ 48C)	For investments in advanced energy projects. A total of \$10 billion will be allocated, not less than \$4 billion of which will be allocated to projects in certain energy communities.
Application required	Credit Amount: 6% of taxpayer's qualified investment; 30% if PWA requirements are met 1
Advanced Manufacturing Production Credit (§ 45X)	Production tax credit for domestic clean energy manufacturing of components including solar and wind energy, inverters, battery components, and critical materials. Credit Amount: Varies by component
Credit for Qualified Commercial Clean Vehicles (§ 45W)	For purchasers of commercial clean vehicles. Qualifying vehicles include passenger vehicles, buses, ambulances, and certain other vehicles for use on public streets, roads, and highways. Credit Amount: Up to \$40,000 (max \$7,500 for vehicles <14,000 lbs) *
Alternative Fuel Vehicle Refueling Property Credit (§ 30C)	For alternative fuel vehicle refueling and charging property, located in low-income and non-urban areas. Qualified fuels include electricity, ethanol, natural gas, hydrogen, and biodiesel. Credit Amount: 6% of basis for businesses and can increase to 30% if PWA is met.
Clean Hydrogen Production Tax Credit (§ 45V)	For producing clean hydrogen at a qualified, U.Sbased clean hydrogen production facility. Credit Amount: \$0.60/kg multiplied by the applicable percentage (20% to 100%, depending on lifecycle green house gas emissions), amount increases if PWA is met ^{1,7}
Clean Fuel Production Credit (§ 452, 2025 onwards)	Technology neutral tax credit for domestic production of clean transportation fuels, including sustainable aviation fuels, beginning in 2025* Credit Amount: \$0.20/galion (\$0.35/gal for aviation fuel) multiplied by CO2 "emissions factor"; \$1.00/galion (\$1.75/gal for aviation fuel) multiplied by CO2 "emissions factor" if PWA is met ¹²



The FDTA

GFOA FDTA Implementation Page



@ MEMBER COMMUNITIES & LEARNING DASHBOARD (EVENTS) MATERIALS UBRARY LOGIN I SIGNUP GP MEMBERSHIP & EDUCATION BEST PRACTICES & RESOURCES ADVOCACY & AWARDS PROGRAMS I WANT TO Q SEARCH Financial Data Transparency Act (FDTA) Implementation LATEST UPDATE First of two FDTA Proposed Regulations Open for Comments -GFOA urges members to weigh in! Comment Deadline: October 21, 2024 On August 22, 2024, a consortium of seven federal agencies released the first of two Proposed Rules related to the Financial Data Transparency Act (FDTA). This first Proposed Rule seeks to establish general guidelines for additional regulations that each of the seven agencies (referred to in this alert as "Agencies") will develop for their sectors. It is important to note, that this Proposed Rule DOES NOT establish or impose any new standards or data submission requirements on reporting entities. Therefore, reporting entities should not take any action to implement any of the proposals, as this Rule is not final. Any possible new structured data standards for issuer financial information and disclosures submitted to the MSRB's EMMA system remains at least two years away. However, it is vital for GFOA and its members to respond to this first Proposed Rule. Members should utilize the Action Center below to submit comments. **ACTION CENTER Comment on the Proposed Rules on Financial Data Transparency Act**

> Currently, the first of two proposed rules related to implementation of the Financial Data Transparency Act (FDTA) is open for public comment. The

 Compose Your Message

 • SEC (+)

V

FDTA Refresher – Data Standards Sec. 101



- "(1) COMMON IDENTIFIERS; QUALITY.—The data standards established in the final rules under subsection (b) shall—
- "(A) include common identifiers for collections of information reported to covered agencies or collected on behalf of the Council, which shall include a common nonproprietary legal entity identifier that is available under an open license for all entities required to report to covered agencies; and
- "(B) to the extent practicable—
 - "(i) render data fully searchable and machine-readable;
 - "(ii) enable high quality data through schemas, with accompanying metadata documented in machine-readable taxonomy or ontology models, which clearly define the semantic meaning of the data, as defined by the underlying regulatory information collection requirements;
 - "(iii) ensure that a data element or data asset that exists to satisfy an underlying regulatory information collection requirement be consistently identified as such in associated machine-readable metadata;
 - "(iv) be nonproprietary or made available under an open license;

	5
1	"(c) DATA STANDARDS.—
2	"(1) COMMON IDENTIFIERS; QUALITY.—The
3	data standards established in the final rules promul-
4	gated under subsection (b) shall—
5	"(A) include common identifiers for collec-
6	tions of information reported to covered agen-
7	cies or collected on behalf of the Council, which
8	shall include a common nonproprietary legal en-
9	tity identifier that is available under an open li-
10	cense for all entities required to report to cov-
11	ered agencies; and
12	"(B) to the extent practicable—
13	"(i) render data fully searchable and
14	machine-readable;
15	"(ii) enable high quality data through
16	schemas, with accompanying metadata
17	documented in machine-readable taxonomy
18	or ontology models, which clearly define
19	the semantic meaning of the data, as de-
20	fined by the underlying regulatory informa-
21	tion collection requirements;
22	"(iii) ensure that a data element or
23	data asset that exists to satisfy an under-
24	lying regulatory information collection re-
25	quirement be consistently identified as

FDTA Refresher – Municipal Securities Sec. 203



- '(8)(A) The Commission shall adopt data standards for information submitted to the Board.
- "(B) Any data standards adopted under subparagraph (A) shall incorporate, and ensure compatibility with (to the extent feasible), all applicable data standards established in the rules promulgated under section 124 of the Financial Stability Act of 2010...
 - (C) The Commission shall consult market participants in establishing data standards under subparagraph (A)....
 - (b) RULEMAKING.-
 - (1) IN GENERAL.—Not later than 2 years after the date on which final rules are promulgated ... as added by section 5811(a) of this title, the Securities and Exchange Commission shall issue rules to adopt the data standards required ...
 - (2) SCALING OF REGULATORY REQUIREMENTS; MINIMIZING DISRUPTION.—(the SEC shall...)
 - (A) may scale those data standards in order to reduce any unjustified burden on smaller regulated entities; and
 - (B) shall seek to minimize disruptive changes to the persons affected by those rules.

SEC. 203. DATA TRANSPARENCY AT THE MUNICIPAL SECU RITIES RULEMAKING BOARD.
 (a) IN GENERAL.—Section 15B(b) of the Securities
 Exchange Act of 1934 (15 U.S.C. 780–4(b)) is amended

7 by adding at the end the following:

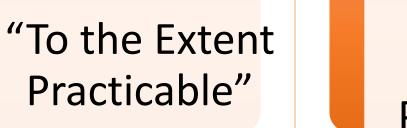
8 "(8)(A) If the Board establishes information systems
9 under paragraph (3), the Board shall adopt data stand10 ards for information submitted through those systems.

"(B) Any data standards adopted under subparagraph (A) shall incorporate, and ensure compatibility with
(to the extent feasible), all applicable data standards established in the rules promulgated under section 124 of
the Financial Stability Act of 2010, including, to the extent practicable, by having the characteristics described in
clauses (i) through (vi) of subsection (c)(1)(B) of such section 124.".

19 (b) RULEMAKING.—

20 (1) IN GENERAL.—Not later than 2 years after
21 the date on which final rules are promulgated under
22 section 124(b) of the Financial Stability Act of
23 2010, as added by section 101(a) of this Act, the
24 Municipal Securities Rulemaking Board shall issue
25 rules to adopt the standards required under para-

Step 1: Maximize Focus on KEY TERMS



"Scale for Market Participants"

"Minimizing Market Disruption"

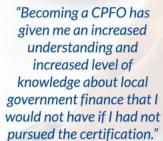
Step 2: Calculate the Cost



- What will it cost to implement?
 - What will it cost to acquire any new software or technology?
 - What will it cost to reorient any systems in place (ERP)?
 - What will it cost to hire staff to learn and onboard?
 - What will it cost to hire a consultant to implement or to train?
 - What will it cost to remain compliant throughout?
 - What will it cost if you can't remain compliant?
 - What will it cost if you cannot access the municipal bond market?

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Micah Snead, CPFO, CGFO Principal Financial Analyst Greenville County, SC



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> Chelsie Wilson, CPFO Accountant II Town of Davie, FL



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Audrey Danket, MPA, CPFO Debt Analyst Metropolitan Washington Airports Authority



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